

# Anari Worldview

Europe - Paris, Frankfurt, Brussels, London

October 6-12, 2002

**Overview:** In early October we will visit key European capitals to meet senior economic, political, financial, and business leaders to explore pivotal themes like:

**Economic:** The Euro having achieved near-parity, has the Euro “come of age” as a regional and global currency, and with what impact on global capital and trade flows, exchange rates, and the strength of the dollar?

**Political:** What policy and structural shifts will recently-installed Conservative governments in France, Germany, and Italy have upon their own countries and upon the European Union entity? Is re-nationalization gaining an audience in some countries? Are foreign policy differences with the US altering the North Atlantic alliance?

**Structural:** As the EU reaches maturity, will its enlargement (adding up to 10 more countries) be a blessing or burden? What centrifugal and centripetal forces are pulling at the Union? Will national budget constraints or EU budget demands prove to be the undoing of the Union?

**Financial:** Are European banks and insurance companies eroding or strengthening? What is the impact of financial regulation and reform across Europe? How will IASB affect US and global accounting rules?

**Corporate:** Is a European stock rally in store? Is European corporate governance any better than American? Are unfunded pension liabilities an endemic drag on corporate performance for the foreseeable future, and what is being done to address them and reform the pension system?

To address these and other key issues we are requesting meetings as follows:

## **PARIS - Sunday night / Monday, Oct 6-7**

- Prime Minister's Office: Economic Advisor Alain Quinet
- The Elysee: senior political aide to President Jacques Chirac
- Banque de France: Marc-Olivier Strauss-Kahn, Director General, Economics
- French Foreign Ministry OR Jacques Beltran, Director, Strategic Studies, IFRI
- MEDEF (Employers' Federation) Corporate Governance Committee
  - Chairman Mark Vienot, former Chmn of Societe Generale
  - Selected French company executives (recommendations welcome)
- CFDT Labor Union, Jacques Bass, Chief Economist
- Editor in Chief, Les Echos (financial newspaper) or other prominent journalist
- OECD Director of Financial Fiscal, and Enterprise Affairs Bill Witherell  
(with AXA Investment Management + other French investors)

**FRANKFURT - Tuesday, Oct 8, 2002**

- European Central Bank: Dr. Otmar Issing, Board Member & Chief Economist
- Hypovereinsbank (Germany's 2<sup>nd</sup> largest bank, world's 8<sup>th</sup> largest)  
(on Europe's economy, banking consolidation, banks' expansion eastward)
- E.ON. -- largest utility in Germany; 2<sup>nd</sup> largest in Europe
- Siemens – Europe's largest semiconductor and electronics company
- Metall IG – largest labor union in Germany
- Pension reform in Germany – Dean of University of Frankfurt

**BRUSSELS - Wednesday, Oct 9, 2002**

- EU President Romano Prodi's Office: Senior Advisor to the EU President
- EU Trade Commissioner Pascal Lamy or Senior Economist Nicolas Thery
- EU Internal Markets Commissioner Frits Bolkestein (or senior director)
- EU Director General for Enlargement Eneko Landaburu
- EU Group of Policy Advisors (Senior Economic Advisors to the Commission)
- NATO Command - US Ambassador to NATO Nicholas Burns
- Migration Policy Group (private think tank) Director Jan Niessen
- European Policy Centre (political think tank), John Palmer, Director
- Wilmer Cutler & Pickering (US law firm's Brussels office)  
(“golden shares” affecting company privatizations / restructurings)

**LONDON -- Thursday / Friday, Oct 10-11, 2002**

- 10 Downing: Jeremy Heywood, Economic Secretary to Prime Minister Blair
- Bank of England: Member of the Monetary Policy Committee
- Chancellor of Exchequer: Gus O'Donnell, Mg. Dir, Macro Economic Policy
- Financial Services Agency, Chairman Howard Davies or other senior official
- Lord Pearson, Conservative Parliamentarian, Anti-Euro spokesperson
- International Accounting Standards Board, Sir David Tweedie
- British Federation of Industry + selected companies
- EBRD: Christopher Cviic, Senior Political Advisor for East Europe
- International Institute for Strategic Studies, Dr. John Chipman, Director
- National Institute for Economic and Social Research; Martin Weale, Director
- Anatole Kaletsky, Chief Economic Editorialist, The Times of London  
(with UK institutional investors, plan sponsors, and fund managers)

(Note: We generally secure about 80% of the meetings we request. If targeted senior officials are not available, their deputy or other suitable official is sometimes substituted.)

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